



# Business Models for Renewable Energy Based Mini-Grids in Non-Electrified Regions

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## Research focuses:

- **Integrated energy systems**
  - Optimization of energy systems
  - Energy transition processes
  - Off-grid energy systems
- **Mobility with RE**
  - Integration of renewable energies into mobility
- **Renewable energy technology**
  - Small wind power



Reiner Lemoine  
Founder of the Reiner Lemoine-Foundation

**Scientific research for an energy transition  
towards 100% renewable energies**

# Agenda

1

Introduction

2

Potential Analyses

3

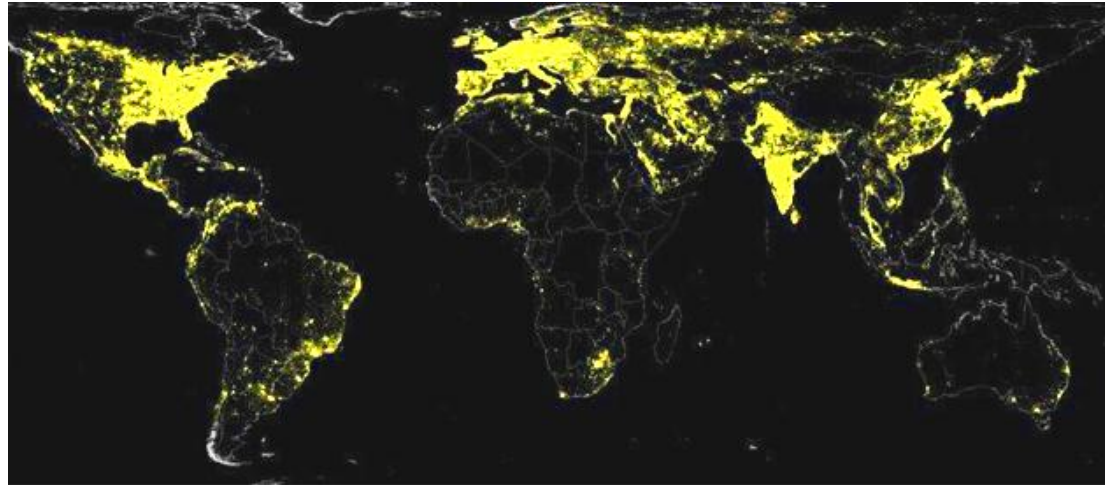
Business Models

4

Summary

## Status Quo Electrification

- Worldwide 1.3 billion people live without access to electricity
- Especially rural regions without grid connection are affected by this
- Grid extension is there often improvident.



earth by night

Image and data processing by NOAA's National Geophysical Data Center. DMSP data collected by US Air Force Weather Agency.

- ▶▶ Electricity is a fundamental requirement for economic development and basis for improving elementary needs like education, health, security and communication.
- ▶▶ Autarkic island grids are often the only possibility to enable flexible access to electric energy for people in rural areas and to enhance local creation of value.

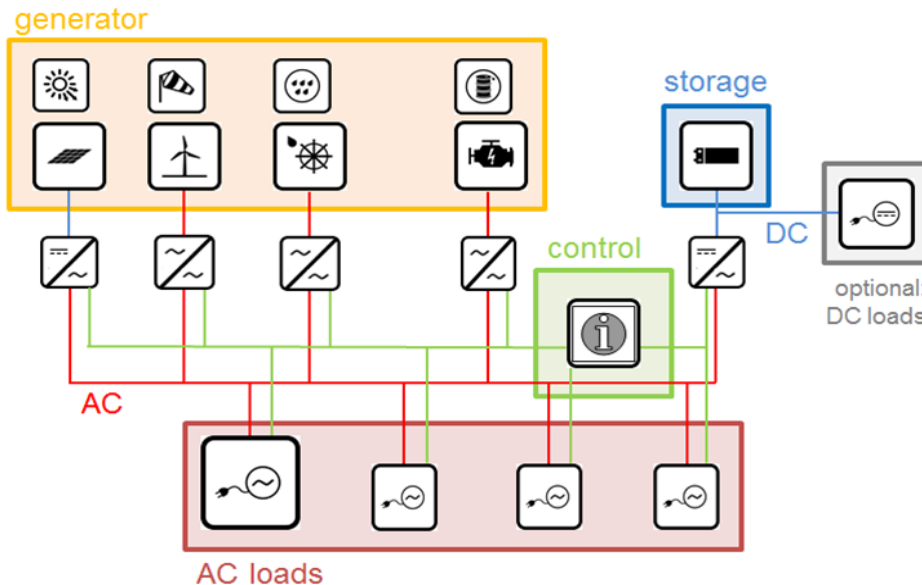
# Photovoltaics: Basis for decentralised energy supply

## Advantages of PV for decentralised sites

- > cost-effective
- > modular expandable
- > wear-free technology
- > solar energy everywhere available
- > easy installation



picture: Sunlabob Renewable Energy Ltd.



## Possible systems:

### solar home systems (5 – 250 Wp)

- > are suitable for very small energy needs
- > are linked with small capital costs

### mini-grids (kW – MW)

- > are flexible expandable
- > higher power enables supply of commercial usage, hospitals, villages etc.

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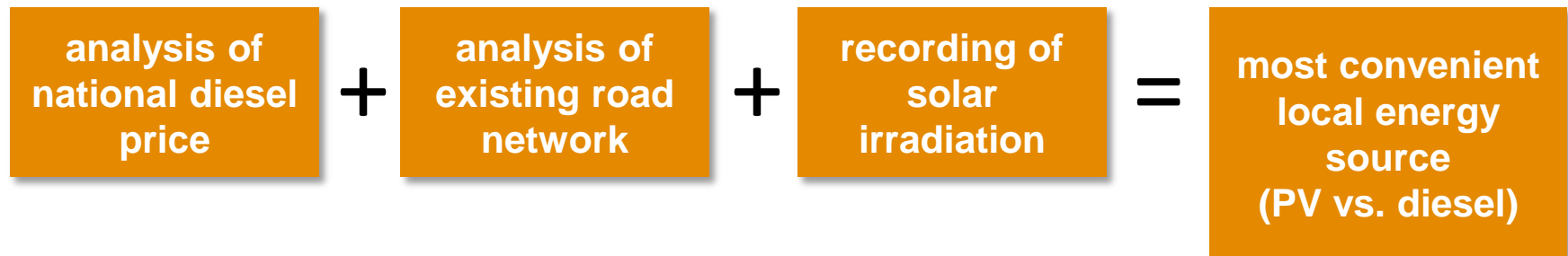
3

Business Models

4

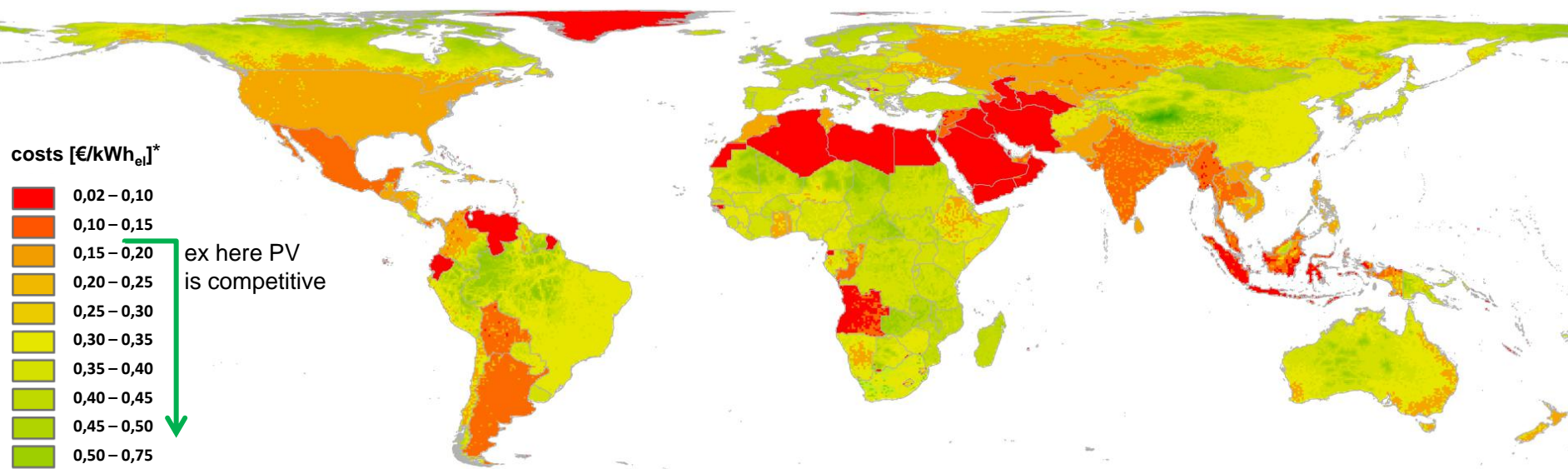
Summary

## Cost analyses on a global scale



- **PV mini-grids compete with grid extension and pure diesel-grids.**
  - **Increasing distance to the national grid and low density of consumers make grid extension improvident.**
  - **High national diesel prices make pure diesel-grids improvedent.**
  - **Increasing distance to large trade routes leads to high transport costs for diesel.**
- ▶▶ **With high local diesel prices and good solar irradiation in rural areas solar energy becomes the most convenient energy source.**

# Electricity generation costs of pure diesel grids



costs [€/kWh<sub>el</sub>]\*

- 0,02 – 0,10
- 0,10 – 0,15
- 0,15 – 0,20
- 0,20 – 0,25
- 0,25 – 0,30
- 0,30 – 0,35
- 0,35 – 0,40
- 0,40 – 0,45
- 0,45 – 0,50
- 0,50 – 0,75
- 0,75 – 1,00
- 1,00 – 1,25
- 1,25 – 1,50
- 1,50 – 1,75
- 1,75 – 2,00
- 2,00 – 2,25

ex here PV is competitive

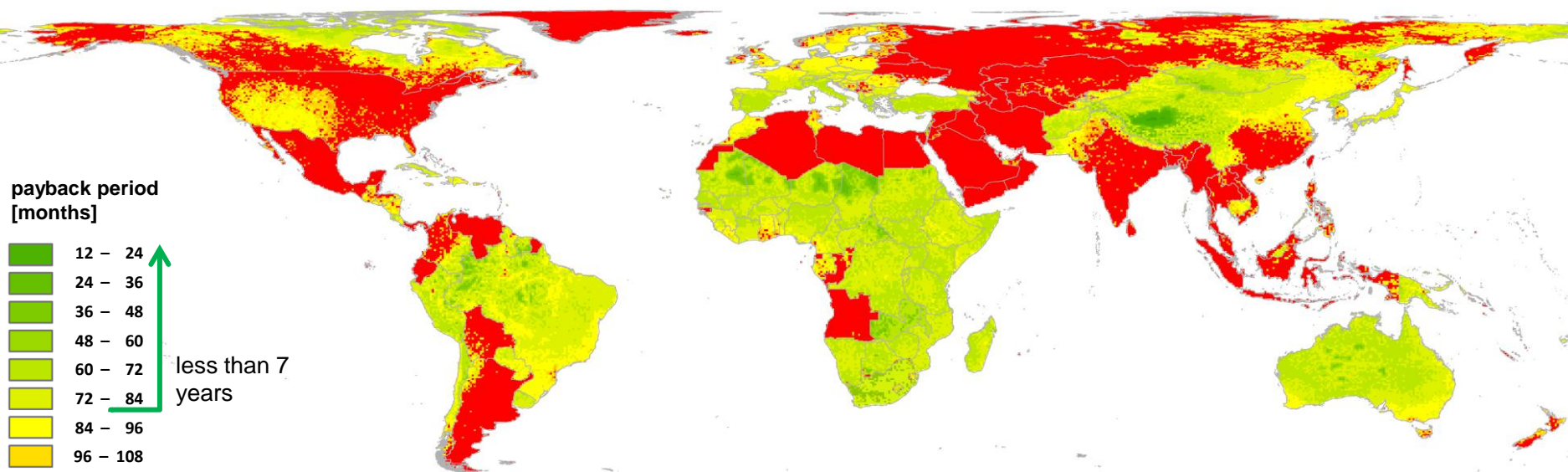
- > Costs of local energy production depend highly on the diesel price
- > Subsidization and taxation of diesel have strong effects on costs

\* 1 | diesel corresponds to ca. 3 kWh<sub>el</sub>

▶▶ Diesel price is essential for competitiveness of PV-based mini-grids



# Amortization of hybrid PV-battery-diesel systems



- > In many regions in Africa and South America payback periods of only 5 – 7 years can be reached
- > In very remote areas very lucrative payback periods of less than 4 years arise for PV mini-grids

▶▶ In many regions are already reached very attractive payback periods for PV-based mini-grids

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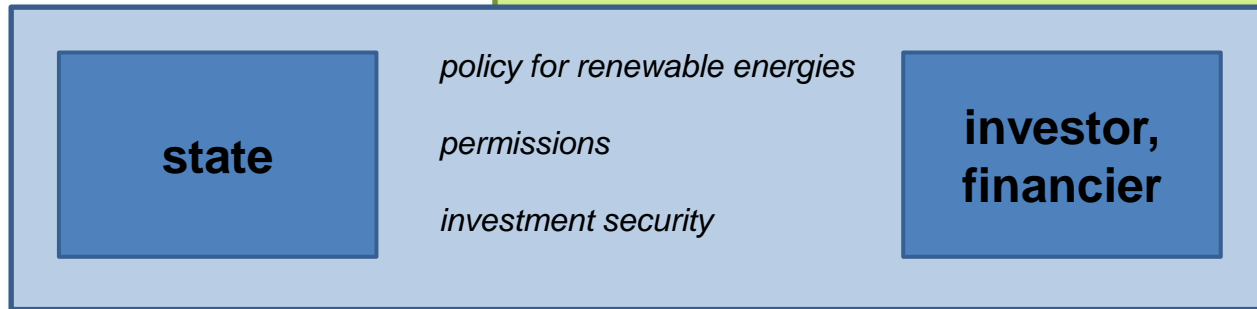
**Business Models**

4

Summary

# Levels and Participants of Electrification Projects

## premise level



## project development

*obtain permissions*

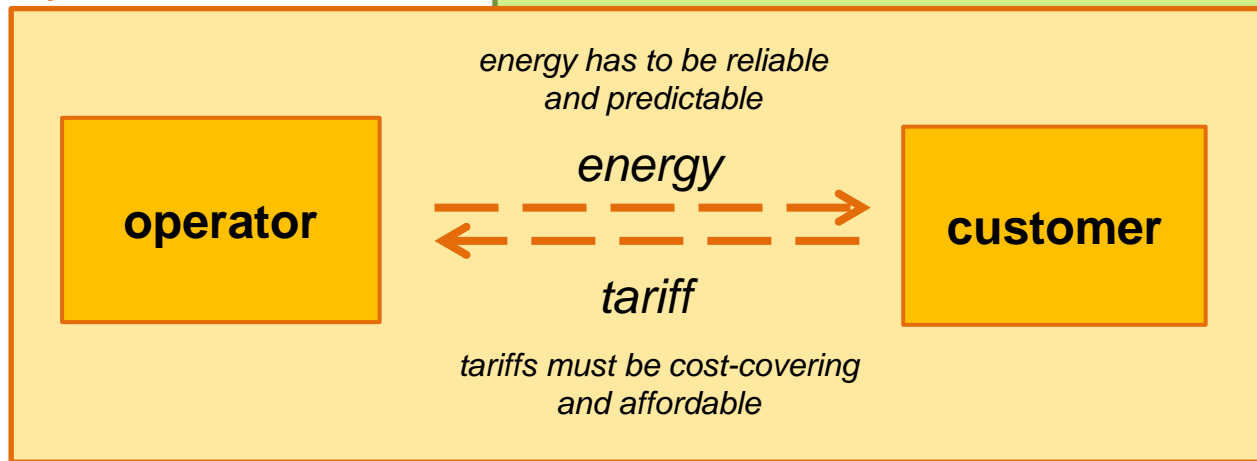
*find investor*



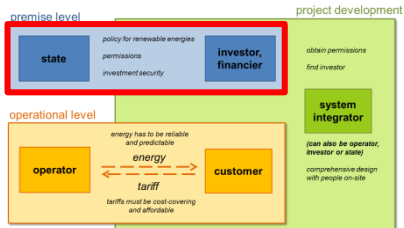
*(can also be operator, investor or state)*

*comprehensive design with people on-site*

## operational level



# Political and Economic Premises



## requirements

- > has to agree to permit tariffs for mini-grids which are mostly higher than in the remaining country
- > has to create legal framework

## frequent problems/experiences

- > legal framework lacks
- > complex licensing procedures
- > scepticism about renewable energies
- > high import duties
- > monopoly on energy supply
- > financial sector is underdeveloped

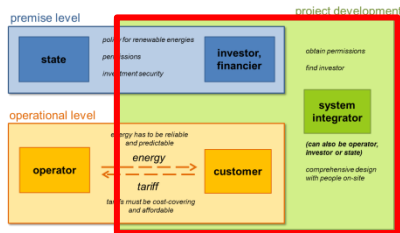
## requirements

- > investor has to take risks
- > financier has to be willing, to provide enough capital (for investor)

## frequent problems/experiences

- > high investment costs at the beginning
- > foreign exchange risk
- > lack of credit availability
- > high transaction costs
- > insufficient trust in project development
- > lacking security during project period
- > local expectations on capex and return times

# Project Development



## requirements

- > has to obtain permissions
- > has to find investor and financier
- > currently has often firstly to create requirements

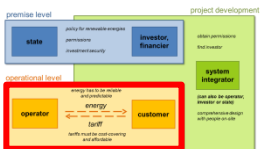


## operation

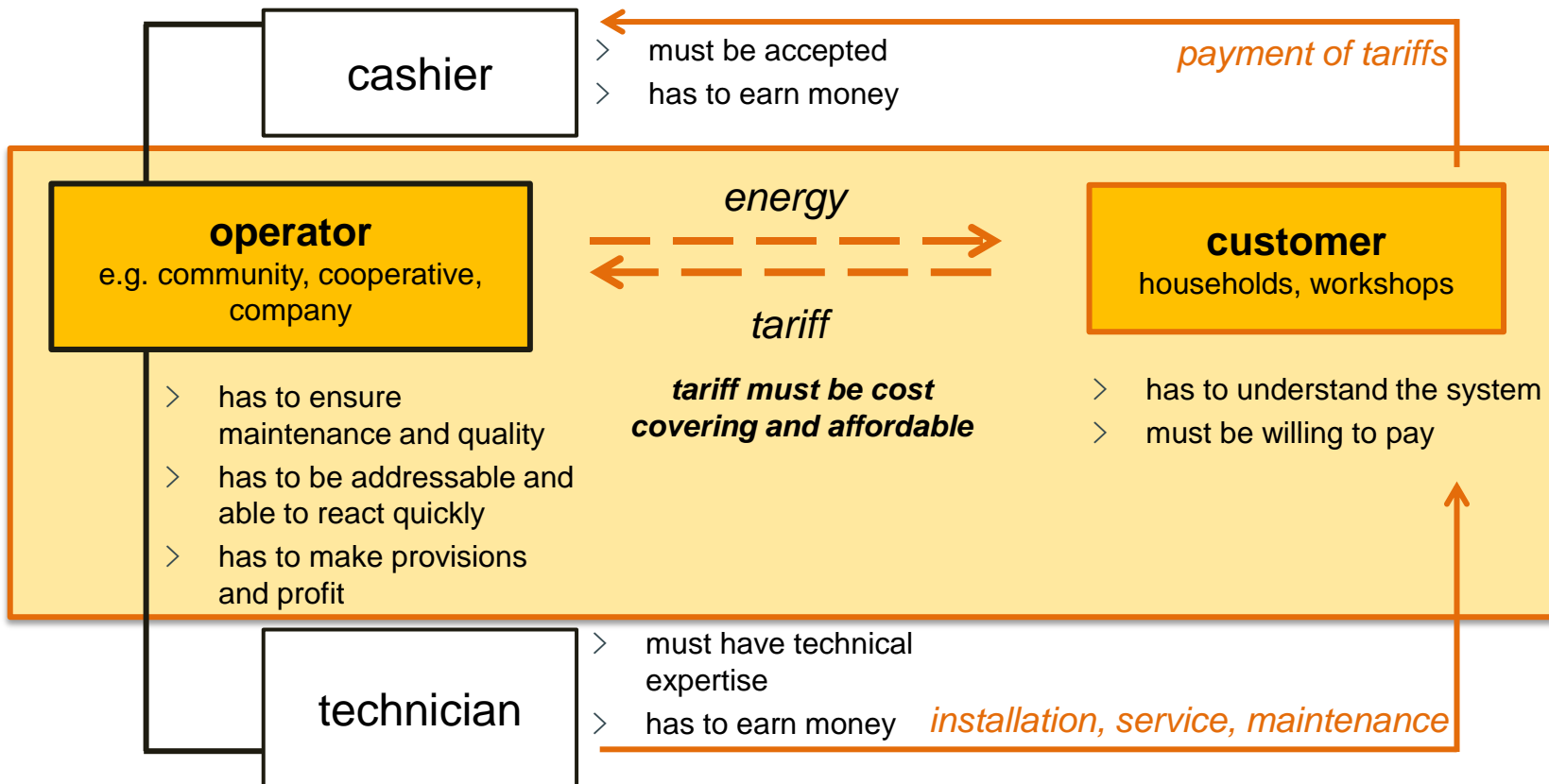
- > has to meet cultural needs
- > has to plan for long-term operation
- > has to integrate and train local participants
- > has to create a sustainable tariff structure
- > has to ensure that responsibilities are clear defined

## frequent problems/experiences

- > knowledge lack of local conditions
- > projects not adapted to local conditions
- > scarce communication with community and integration of local players



# Operational Level



## frequent problems/ experiences

- > maintenance and responsibility for operation is neglected
- > continuous adaption with demand not considered
- > poor payment practices of consumers

## Best Practice: Approaches of Existing Business Models

### > financing

- > capital costs are subsidised and running costs are covered by tariffs
- > tariffs are subsidised in order to ensure equal electricity prices nationwide
- > social funds or family offices as investor

### > operator

- > national utility
- > single operator model – operator has much power
- > community model – villagers need access to technical expertise

### > tariffs

- > no prepaid – more non-payer, risk of high debts
- > prepaid without time limit – less planning security
- > intelligent tariffs – technically useful, but complex; facilitates awareness for the system



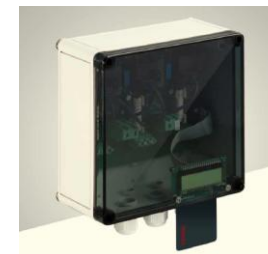
pictures: top: Namibia, 200 kWp solar power plant; below: Rwanda, training of technicians  
[© Juwi Solar GmbH]

- ▶▶ There are already good approaches for business models but only few successful implementations

## Best Practice: INENSUS Micro Power Economy

- **public private partnership (ppp)**
  - private investor owns production units (power station operator)
  - community owns fixed assets (mini-grid operator)
  - micro finance inst. allows capital expenditures in commercial activities
- **six months contract duration**
  - continuous adapting to needs
  - sufficient planning security
  - satisfaction and good service through periodical negotiations
- **electricity blocks**
  - units of fixed energy amount and specific capacity
  - only valid in determined period
  - additional energy is available at higher prices
- **Load Management and Accounting Unit (LAU)**
  - load shedding based on determined priorities
  - prepayment meter and house connection
  - electricity block trading

- **subsidies for grid possible**
- **prospective subsidies will not be necessary through proven model and growing trust**



pictures: top: technician; below: LAU [INENSUS]

- ▶▶ **Separation of property enables mutual quality check and flexible ending of business relationship at breaking contracts**

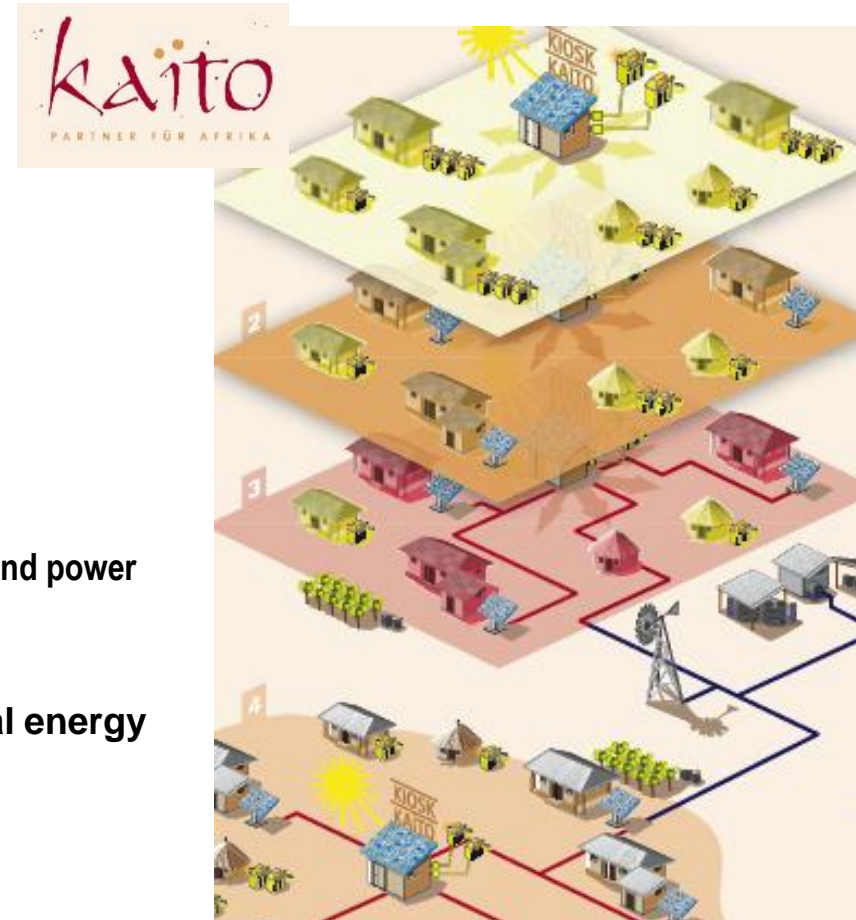


## Best Practice: KAÏTO Concept of Phases

- **phase 1: charging station (franchise)**
  - renting of battery-operated lamps and energy-cases
  - charging cellphones, torches, etc.
  - lamps, spare parts, installation material
- **phase 2: additional PV systems**
  - for public institutions and workshops on lease
  - maintenance by Kaito staff

if demand for energy increase:

- **phase 3: interconnection to an AC grid**
  - additional energy production with plant oil, biogas or wind power
  - minimum purchase needed for connection
  - cross-linking of all installed generators
- **phase 4: interconnection of village grids to regional energy clusters**
  - option for the future



Concept of 4 phases [© KAÏTO Energie AG, München]

- ▶▶ Single phases build upon each other and will be realized depending on the energy demand and commitment of population

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## Summary

- massive need for rural electrification
  - PV-based mini-grids are an (economic) optimal solution
  - considering of local macro-economic conditions essential for success of business models
  - financing is an enormous obstacle and has to be addressed early
  - several preconditions still often have to be created
    - clarifying the benefits and chances of renewable energies
    - reduction of political and economic barriers
    - training/ support of local banks, project developers and companies
    - linking of all parties
    - implementation and presentation of sustainable projects
  - for success on a long-term interests of consumers, operators, financiers and governmental organizations should complement each other positively
- ▶▶ With successful pilot projects business models can become reproduceable and the electrification of rural regions can be pushed



[© KAITO Energie AG, München]



picture: Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ)

further presentations and study available:  
[www.cdw-stiftungsverbund.de](http://www.cdw-stiftungsverbund.de) → Downloads

PV-based Mini-Grids for  
Electrification in Developing Countries

Thank you for your attention.

# Backup

Parameter	Szabó et al.	RLI
Availability PV/Battery-System	95 % according to text but does not match results	PV/Battery/ <b>Diesel</b> -Hybrid
Diesel transport cost	0.08 • travel time in h • nat. diesel price	<b>0.02</b> • travel time in h • nat. diesel price
PV cost	3,500 €/kW <sub>p</sub> (70 % modules, 30 % BOS)	<b>2,000 €/kW<sub>p</sub></b>
Battery cost	125 €/kVAh <sub>nom</sub>	<b>120 €/kWh</b>
Interest rate	5 % p.a.	<b>8 % p.a.</b>
Irradiation	Daily GHI, PVGIS (HelioClim) 15'-pixel size	Hourly GHI, DLR (NASA) 27'-pixel size
Load curve	1/3 PV direct (daytime), 2/3 via Battery (nighttime), no seasonal changes	
Performance Ratio	70 % (includes battery cycle efficiency)	
Max DoD	70 %	
Life times	PV 20 a, Battery 5 a	
Genset efficiency	36 % or 0.286 l/kWh <sub>el</sub>	<b>30 % or 0.333 l/kWh<sub>el</sub></b>
Opex PV/Battery	2.5 % of Invest p.a.	
Opex Diesel	0,01 €/kWh <sub>el</sub> (includes genset write-off)	<b>0.02 €/kWh<sub>el</sub></b>
National diesel prices	2009 data	